

**MINUTES**  
**COMMITTEE OF THE WHOLE**  
**Strategic Planning**  
**Tuesday, March 18, 2026 – 1:00 p.m.**

5615 Bay Road, Animal Care & Control Training Room

**Present:** Gerald Little - Committee Chair, Lisa Coney, Denny Harris, Sheldon Matthews, Mark Piotrowski, Tracey Slodowski, Richard Spitzer and Jack Tany  
**Absent:** Christopher Boyd, John Kaczynski and Michael Webster  
**Others:** Mary Catherine Hannah, Dan Handley, Jaime Ceja, Suzy Koeplinger and Renee Sharkey

- I. Call to order – Chair Little at 1:00 p.m.
- II. Welcome and Meeting Purpose – Mary Catherine Hannah, County Administrator
- III. Public comment - None
- IV. Agenda
  - Dan Handley, Regional President, Dale Carnegie, reviewed the Agenda
  - Alignment check-in – Recap of notes from the February 9<sup>th</sup> meeting
  - Discussion on the County of Saginaw Strengths, Weaknesses, Opportunities and Threats (S.W.O.T.)
  - Discussion of strategic priorities, defining goals, strategies, designating responsible party, measurements, identifying resources needed and obstacles to overcome and developing a plan for success
  - Further discussion of a communication plan, implementation and accountability
  - Discussion of next action steps
  - New County of Saginaw Tagline chosen
  - Other issues of interest/concern – Board of Commissioners
- V. Miscellaneous – None
- VI. Adjournment – 3:00 p.m.

Respectfully Submitted,  
Gerald Little, Committee Chair  
Suzy Koeplinger, Committee Clerk

Note: Upon completion of discussion, only motions to refer to an organized committee or to postpone indefinitely shall be allowed - Article IX, Section 9.5, 2026 Board Rules.